



# **AIA Convention 2017: Official Delegate Information Booklet for the Annual Business Meeting of the Institute**

April 2017

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This document contains important information for all 2017 AIA Convention delegates. Please carefully review the material prior to your departure for Orlando, and direct any questions concerning accreditation, voting, or duties of convention delegates to Pam Day, Hon. AIA, Corporate Secretary and Managing Director, Governance Administration, at the AIA Institute headquarters, 202-626-7305 ([pday@aia.org](mailto:pday@aia.org)).

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# 1. Delegate Business Schedule

**Tuesday,  
April 25, 2017**

12:00 p.m. – 5:00 p.m.  
**Delegate Accreditation**

West Lobby B  
Orange County Convention Center

**Wednesday,  
April 26, 2017**

6:30 a.m. – 12:30 p.m.  
**Delegate Accreditation**

West Lobby B  
Orange County Convention Center

**Wednesday,  
April 26, 2017**

1:30 p.m. – 2:30 p.m.  
**Regional Caucuses**

California, Middle Atlantic, New Jersey, North Central States, Ohio Valley, and South Atlantic Regions  
Room W311E

Central States, Florida/Caribbean, Michigan, New York, Northwest and Pacific, and Virginias Regions  
Room W314

Gulf States, Illinois, New England, Pennsylvania, Texas, Western Mountain, and International Regions  
Room W315

**Wednesday,  
April 26, 2017**

2:45 p.m. – 5:30 p.m.  
**Candidate Speeches**

**AIA Annual Business Meeting  
Voting on Bylaws Amendments and Resolutions, and Consideration of  
Other Business**

Chapin Theater  
Orange County Convention Center

**DELEGATES WHO FAIL TO CLAIM THEIR VOTING KEYPADS AND TO  
USE THEM TO REGISTER THEIR PRESENCE AT THE START OF THE  
ANNUAL BUSINESS SESSION WILL NOT BE ABLE TO VOTE AT THE  
MEETING.**

**Thursday,  
April 27, 2017**

10:00 a.m. – 3:00 p.m.  
**Voting for Officers**

West Lobby B  
Orange County Convention Center

**Friday,  
April 28, 2017**

10:00 a.m. – 2:00 p.m.  
**Voting—Runoff Election for the At-large Director** (*if necessary*)

West Lobby B  
Orange County Convention Center

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## 2. Accreditation and Voting Procedures

### Duties of the Credentials Committee

The Credentials Committee, in conjunction with the Institute Secretary, is charged with overseeing the accreditation of delegates and balloting for the election of officers. The staff at the accreditation desk will refer disputes or problems to the committee for decision.

Following the close of accreditation, the committee reviews and certifies the credentials report before it is presented to the convention. The credentials report will be presented on Wednesday, April 26, 2017, at 2:45 p.m., during the annual business meeting, for acceptance prior to voting on business items.

### Accreditation

Delegate votes are allocated to each chapter according to a formula in the Bylaws based on the number of Architect and Associate members in good standing. Delegate cards are sent prior to the convention business session, to be distributed as the chapter decides. Each chapter may elect to distribute delegate cards among members attending convention or have the delegate cards all held by one individual, such as the chapter president.

However the chapter does it, every delegate must have a delegate card signed by the chapter president or secretary to be accredited to vote at convention, and must present this card in person to the staff at the accreditation desk on the West Lobby B of the Orange County Convention Center.

### **DO NOT MISPLACE YOUR DELEGATE CARD OR LEAVE IT AT HOME.**

To be able to vote, delegates must first become accredited, which is a separate process from convention registration and takes place in West Lobby B of the Orange County Convention Center. To become accredited, **each delegate must wear his or her convention badge and present a delegate card to the Institute staff at the accreditation desk during the posted hours of accreditation** (Tuesday, April 25, 2017, 12:00 p.m. – 5:00 p.m., and Wednesday, April 26, 2017, 6:30 a.m. – 12:30 p.m.).

**Accreditation is not voting. Delegates may cast their votes for the election of officers on Thursday, April 27, 2017, 10:00 a.m. – 3:00 p.m.**

**Accreditation,  
continued**

Each chapter's total votes are evenly divided among the accredited delegates (subject to rules concerning Associate members). For example, if a chapter has nine delegate cards/votes which it distributes to three individuals who are Architect members, each individual's vote would count as three votes; if only one delegate is accredited from the chapter, only that person can vote the chapter's nine votes. (Note below, however, the rules on Associate members who serve as delegates.)

Associate members may serve as chapter delegates, but they may not be accredited to cast more than one-third of the votes of an AIA chapter. Associate members may be accredited but may not cast their votes until the chapter's Architect member delegate(s) has been accredited and voted. Associate delegates should verify prior to coming to convention that their chapter has at least three (3) votes and that at least one (1) Architect member will also attend as a delegate.

**Voting**

**If an accredited delegate does not vote in the election of officers, the chapter loses that portion of its voting power.**

**Voting for officers and At-large directors** will occur on **Thursday, April 27**, at 10:00 a.m. – 3:00 p.m. in West Lobby B of the Orange County Convention Center.

**No voting for officers or At-large directors will be permitted after 3:00 p.m. on Thursday, April 27, 2017, except in the event of a runoff election for an At-large Director on Friday, April 28, 2017.**

**Proposed Bylaws Amendments and Resolutions** are debated and put to a vote at the annual business meeting to be held **Wednesday, April 26, 2017, at 2:45 p.m. – 5:30 p.m.**, in the Chapin Theater at the Orange County Convention Center. Business session voting is usually done by roll call vote (keypad voting), although a voice vote may also be taken. (See Voting at Business Session, below.)



## Proxy Voting

A proxy is a member or state delegate who is representing an absent chapter by voting on its behalf.

If a chapter is unable to send any delegates to the convention, the chapter may select a member or state delegate from another chapter in the same state or region to represent the absent chapter by proxy. The president or authorized designee from the absent chapter must give written authorization and a signed delegate card to the attending member delegate. The delegate cannot be accredited to cast a proxy vote for the absent chapter unless the written authorization and delegate card are presented at the credentials desk at the time of accreditation. **A member delegate may represent only one chapter in addition to his or her own chapter. The only exception to that rule is that: (a) a state delegate may represent by proxy more than one of the chapters in his/her state at the meeting of the Institute, and (b) the president of a state component may designate a member delegate from his/her state to represent by proxy more than one chapter in that state.**

The delegate holding a proxy will vote several times, casting separate ballots for the proxy chapter and for his/her own chapter. Each chapter will be allotted its authorized voting strength.

**Delegates-at-large may not give or act as proxies.** Please do not ask a Delegate-at-large (that is, a past President of the Institute or a current Board member, officer, or Strategic Council member) to serve as a proxy for an absent chapter. A Delegate-at-large is permitted to accredit as a member delegate for his or her own assigned chapter in addition to his or her Delegate-at-large vote, but is not permitted to serve as a proxy.

Any questions regarding the voting process can be directed to Pam Day, Hon. AIA, Corporate Secretary and Managing Director, Governance Administration, at AIA headquarters, telephone 202-626-7305, or e-mail at [pday@aia.org](mailto:pday@aia.org).

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### 3. Summary of AIA Rules of Procedure for the Convention Business Session

Note: The Parliamentarian may not be called upon directly by members during debate. Requests for a parliamentary ruling are addressed to the President, who may (or may not) consult with the Parliamentarian.

The Parliamentarian will be available during the convention to consult with and advise members on appropriate parliamentary procedures, on a confidential basis if requested, and may be reached through the VIP lounge located in the AIA registration area.

The AIA's rules of procedure are based on Robert's Rules of Order, but do not follow them in all respects. Key provisions of the AIA rules are summarized below.

#### Introduction of Business

<i>Business Item</i>	<i>Resolution</i>	<i>New Business Items</i>
Printed in Delegate Information Booklet	Printed in Delegate Information Booklet	Written copy must be provided to the Secretary
President announces items of business	Resolutions Committee chair announces resolutions number	Sponsor seeks recognition from President
President calls on appropriate officer to present report or to explain proposal	Resolutions Committee chair moves adoption of the resolution (no second required)	Sponsor makes motion to consider a new resolution, reads it, and briefly explains its intent (second required)
	President recognizes sponsor for amendments or modifications	
	Treasurer to give cost and Secretary to give Board's position	No debate; delegates vote on whether to consider the resolution; 2/3 vote required in order to consider the resolution
	President recognizes sponsor of resolution to open debate	If motion to consider passes, President recognizes sponsor to open debate

## Debate Opened to the Floor

### Recognizing Speakers and Limits on Debate

The President recognizes speakers in debate. He/she may recognize up to six (6) speakers in advance.

Debate is limited to two (2) minutes per speaker. The President may limit a speaker from speaking a second time until all others have spoken.

Debate on Bylaws amendments or resolutions shall be limited to ten minutes each. If speakers are waiting to be recognized when the time expires, the President shall take an immediate vote to extend debate for five minutes. A two-thirds vote shall be required to extend debate.

The original sponsor may be the second speaker on any amendment or substitute.

The President may require that amendments or substitutes be submitted in writing before they may be considered.

The President may call for all proposed amendments or substitutes to be submitted at one time, then debated and voted on as alternates or sequentially.

When a substitute is offered, the original motion remains open for debate and amendment so that it can "compete" with the proposed substitute. Substitutes cannot be amended until after a vote to replace the original with the substitute has carried, unless the President decides to allow both the original and the substitute to be perfected before voting.

The President's ruling on whether any motion or speaker is out of order is final unless immediately appealed; majority vote of the delegates is required to overrule.

The President may call the meeting into committee of the whole at any time to facilitate debate, subject to any announced limitations. President continues to chair, and rulings by the President cannot be appealed in committee of the whole.

### Calling the Question

The President may ignore the first call for the question if there is a clear desire by the assembly for further debate. Neither a call for the question, nor any proposed amendments or substitutes during debate, will deprive speakers recognized in advance from speaking for two minutes each on the original motion; however, speakers cannot introduce further amendments.

The President may entertain calls for the question when debate appears to be exhausted or, in the absence of objection, put the issue to a vote.

## Voting at Business Session

### Delegate's Role

Delegates should be present to vote on Bylaws Amendments, Resolutions, and other business items at the meeting on **Wednesday, April 26, 2017, at 2:45 p.m. – 5:30 p.m.**, in the Chapin Theater at the Orange County Convention Center.

**DELEGATES SHOULD PLAN TO ARRIVE PROMPTLY BEFORE THE START OF THE ANNUAL BUSINESS SESSION. DELEGATES WHO FAIL TO CLAIM THEIR VOTING KEYPADS AND TO USE THEM TO REGISTER THEIR PRESENCE AT THE START OF THE ANNUAL BUSINESS SESSION WILL NOT BE ABLE TO VOTE AT THE MEETING.**

In the event that a delegate is absent from the business session, the absent delegate's votes are reallocated to those delegates present from the chapter and participating in the business session.

If all of a chapter's delegates are absent from the business meeting, the chapter's votes are lost, unless a proxy has been previously submitted during accreditation. Specific voting methods for the business session are identified below.

### Voice Vote

Delegates speak their vote, yea or nay, at the call of the President, who then announces the outcome.

The President may announce a question as having carried and dispense with "nay" voting if a question has clearly passed.

### Roll Call Vote (Call of the Regions)

All voting is conducted by electronic keypad, except for voting on resolutions of appreciation or as otherwise permitted by the Institute's Bylaws.

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## 4. Proposed Bylaws Amendments

### Bylaws Amendment 17-A

**Subject** Apportionment of Delegates

**Background** The AIA has three levels of components:

- State organizations. If there are no local chapters in a state, the state organization doubles as a statewide chapter.
- Chapters (including local chapters and statewide chapters).
- Sections, which are components formed exclusively by chapters (including statewide chapters) until 2015.

All chapters (including statewide chapters) are entitled to member delegates at the AIA National Convention. State organizations (other than statewide chapters) and sections are not.

For the first time in 2015, amendments to the Bylaws permitted state organizations (other than statewide chapters) to form sections. A question arose: *What happens to a chapter's convention delegates when it dissolves and becomes the section of a state organization that is not a statewide chapter?* Following discussion by the Secretary's Advisory Committee, and as discussed with the Board in September, the Secretary recommends that the Bylaws be amended to reallocate the dissolving chapter's delegates to the state organization.

**Required Vote to Amend Bylaws** Bylaws amendments require approval by an affirmative two-thirds vote of the delegates at the meeting, determined in the manner prescribed in Section 9.011 of the Bylaws.

**NOTE: PORTIONS OF THE BYLAWS NOT RELEVANT TO THE CHANGES PROPOSED IN THESE AMENDMENTS HAVE BEEN OMITTED BELOW. ASTERISKS (\*\*\*) HAVE BEEN USED TO IDENTIFY WHERE TEXT HAS BEEN OMITTED.**

*(Note: A complete copy of the current [Bylaws](http://www.aia.org) can be found on [www.aia.org](http://www.aia.org) or by contacting Pam Day, Hon. AIA, at [pday@aia.org](mailto:pday@aia.org))*

## Motion

The delegates assembled at the 2017 Annual Meeting amend the Institute's Bylaws as follows, and also authorize the Secretary of the Institute to make whatever changes in the numbering of specific sections may be necessary as a result of this amendment:

### 5.2 VOTING AT CONVENTION

5.21 Delegates. Duly accredited representatives of the membership at meetings of the Institute shall be classified as delegates-at-large, member delegates, and state delegates.

5.211 Delegates-at-Large. The delegates-at-large shall be the members of the Board, the members of the Strategic Council, and the past presidents of the Institute who are present at the meeting.

5.212 State Delegates. Each state organization chartered by the Institute, including state-wide chapters functioning as state organizations, may be represented at a meeting of the Institute by one state delegate, who shall be an Architect member.

5.213 Member Delegates. Components may be represented by member delegates at a meeting of the Institute on the following basis:

- a) Each local chapter shall be entitled to member delegates based upon the number of assigned members in good standing in the chapter.
- b) Each state-wide chapter functioning as a state organization shall be entitled to member delegates based upon the number of assigned members in good standing in the chapter.
- c) In certain states, there may be both a state organization and local chapters. Where the state organization in such a state has formed one or more sections, the state organization shall be entitled to member delegates based upon the number of members in good standing within the territory of the section(s) who are assigned to the state organization. (Members of sections formed by local chapters in that state shall be apportioned to the local chapters, and shall not be included in determining the number of member delegates to which the state organization is entitled.)

The assigned members of each chapter component specified in paragraphs (a), (b), and (c) above shall select the chapter's component's representatives to serve as member delegates in the manner prescribed in the chapter's component's bylaws.

## 5.22 Number of Member Delegates.

5.221 Date of Member Count for Apportioning Member Delegates. The number of member delegates from each chapter component that may be accredited to a meeting of the Institute shall be determined from the Institute records sixty days prior to the date of the meeting.

5.222 Delegate Apportionment. The Secretary shall insure apportionment of the member delegates based upon the number of assigned members in good standing in each chapter component determined in accordance with Section 5.213. The number of member delegates entitled to be accredited to represent the chapter component shall be as follows:

- 1 to 6 assigned members, 1 delegate;
- 7 to 21 assigned members, 2 delegates;
- 22 to 36 assigned members, 3 delegates;
- 37 to 51 assigned members, 4 delegates;

And so forth, with one additional delegate for each additional fifteen assigned members.

5.23 Authority and Powers of Delegates. All rights, powers, and privileges of an annual convention and of a special meeting granted under the laws of the State of New York shall be vested in, and may be exercised by, the delegates.

5.231 Limitations of Delegates. Delegates-at-large may not give, or act as, a proxy and may not cast more than one vote on any question or division.

5.24 Accreditation of Delegates. The president or the secretary of each chapter component shall certify the selection and identity of the member delegates from the chapter component and present to each one a credential card furnished by the Institute. At the meeting, the Credentials Committee shall accredit all delegates entitled to represent the Institute membership.

5.241 Representation by Part of Delegation. If not all of the representatives selected by a chapter component to be member delegates are accredited to the meeting of the

Institute, then those who are accredited shall be entitled to cast, in equal portions, the total number of member delegate votes to which the ~~chapter~~ component is entitled.

#### 5.25 Representation by Proxy.

5.251 Proxy for Absent Delegation. If none of the representatives selected by a component to be member delegates can attend the meeting, then the ~~chapter~~ component president or the president's designate may distribute the ~~chapter's~~ component's votes via written proxy to a member delegate or state delegate from another ~~chapter~~ component in the same state or in the same region, in that order of priority. The delegate selected to represent the component shall cast the component's total number of votes as instructed in the proxy. A delegate may represent only one component in addition to his or her own; provided, however, that: (a) a state delegate may represent by proxy more than one of the ~~chapters~~ components in his/her state at the meeting of the Institute, and (b) the president of a state component may designate a member delegate from his/her state to represent by proxy more than one ~~chapter~~ component in that state.

5.252 Apportionment of Chapter Votes During Roll Call. The member delegate votes allocated to a ~~chapter~~ component shall be cast in equal portions by those member delegates of the ~~chapter~~ component present during a roll call vote, eliminating fractional votes.

### **[CONCLUSION OF PROPOSED BYLAWS AMENDMENT 17-A.]**



# Bylaws Amendment 17-B

**Subject** Technical Amendments to the Institute Bylaws

**Background** Delegates at the 2014 Annual Meeting adopted a series of amendments that effected a broad restructuring of the Institute's governance. The amendments preserved a number of Bylaws provisions and added several temporary provisions to smooth the transition from the old to the new governance structure. The proposed technical corrections address Bylaws provisions that have become obsolete as the transition has progressed.

Among other things, the technical corrections would:

- Eliminate references to the Public Director, a position that no longer exists;
- Eliminate references to Vice Presidents, because the position of Vice President no longer exists;
- Eliminate now obsolete text relating to the selection of At-large Directors; and
- Eliminate a reference to the Governance Policies, a document that no longer exists.

**Required Vote to Amend Bylaws** Bylaws amendments require approval by an affirmative two-thirds vote of the delegates at the meeting, determined in the manner prescribed in Section 9.011 of the Bylaws.

**NOTE: PORTIONS OF THE BYLAWS NOT RELEVANT TO THE CHANGES PROPOSED IN THESE AMENDMENTS HAVE BEEN OMITTED BELOW. ASTERISKS (\*\*\*) HAVE BEEN USED TO IDENTIFY WHERE TEXT HAS BEEN OMITTED.**

*(Note: A complete copy of the current [Bylaws](http://www.aia.org) can be found on [www.aia.org](http://www.aia.org) or by contacting Pam Day, Hon. AIA, at [pday@aia.org](mailto:pday@aia.org))*

## Motion

The delegates assembled at the 2017 Annual Meeting amend the Institute's Bylaws as follows, and also authorize the Secretary of the Institute to make whatever changes in the numbering of specific sections may be necessary as a result of this amendment:

### CHAPTER 6

#### DIRECTORS AND OFFICERS

##### 6.0 DIRECTORS

6.01 Associate Director. The Associate members of the Institute shall be represented on the Board by one Director selected from the Associate member category in the manner prescribed in the Rules of the Board. Each Associate Director shall serve a term of one year in that position. Nothing in this Section 6.01 shall preclude an Associate member from becoming a Director under other provisions of these Bylaws (for example, through selection as an at-large Director under Section 6.054).

6.02 Student Director. The American Institute of Architecture Students shall have a representative on the Board of Directors, selected in a manner prescribed by the American Institute of Architecture Students.

6.03 CACE Director. The immediate past President of the Council of Architectural Component Executives (CACE), shall be a Director. Nothing in this Section 6.03 shall preclude a member of CACE from becoming a Director under other provisions of these Bylaws (for example, through selection as an at-large Director under Section 6.054).

~~6.04 Public Directors.~~ Subject to the provisions of Section 6.041, there shall be no more than two Public Directors. Each Public Director shall be a non-architect who is not in any membership category (except Honorary Membership) nor employed by the Institute or a component. Each Public Director shall serve a three-year term and shall not be eligible for re-election.

6.041 Elimination of Public Directorships — Transition Provisions. Public Directors seated by June 30, 2014, shall be entitled to complete their terms of office in accordance with this section. No Public Directors shall be selected or seated after June 30, 2014, and the Public Directorships shall be eliminated when each Public Director who is in office on June 30, 2014, has completed his or her term of office or resigned. Should a Public Director resign his or her directorship before

~~the completion of his or her term, that person shall be entitled to become a member of the Strategic Council, for a term equal in length to the amount of time remaining on his or her term as a Public Director at the time of resignation.~~

6.054 At-Large Directors. Additional directors are to be selected in the following manner:

6.0541 Selection by the Delegates at Convention. The delegates at the ~~each~~ annual convention of the Institute shall elect one of three at-large Directors to serve on the Board. Each Director so elected shall serve for a three-year staggered terms beginning upon the adjournment of the annual meeting of the Board in December 2015; provided, however, that the terms of the original Directors so selected may be adjusted to ensure the staggering of their terms. No fewer than two-thirds of the at-large Directors selected by the delegates at convention shall be Architect members. The Board of Directors shall adopt appropriate procedures governing the nomination of at-large Directors and their selection by the delegates, and shall publish such procedures in the Rules of the Board.

6.0542 Selection by the Strategic Council.

6.05421 Election of Directors. The Strategic Council shall elect three at-large Directors to serve on the Board for three-year staggered terms ~~beginning upon the adjournment of the annual meeting of the Board in December 2015; provided, however that the terms of the original Directors so selected may be adjusted to ensure the staggering of their terms.~~

6.05422 Eligibility. The Strategic Council shall have broad discretion in electing Directors, who may include Associate members, members of the Council of Architectural Component Executives, public representatives, or such other individuals as the Strategic Council may deem appropriate. In no event, however, shall fewer than two-thirds of the Directors elected by the Strategic Council and serving on the Board at any one time be Architect members.

6.0543 Selection by the President. Subject to approval by the Board, the President may select as many as two individuals to serve as Directors, with each such Director serving for a term which shall last no longer than the term of the President making the selection(s).

~~6.0544~~ 6.0544 Minimum Number of Architect Members. No fewer than five at-large Directors at any time shall be Architect members.

6.065 Removal of Directors. Any Director may be removed for or without cause by affirmative vote of those entitled to elect the Director to office.

## 6.1 ELECTED OFFICERS

The elected officers shall be the President, the First Vice President/President-elect, ~~four Vice Presidents,~~ the Secretary, and the Treasurer. ~~(The provisions concerning the office of Vice President in this section and elsewhere in these Bylaws shall be subject to and governed by the transition provisions contained in Section 6.1341.)~~—The elected officers must be Architect members of the Institute.

6.11 Nomination of Officers. Candidates for election as officers may be nominated by petition, by member delegates or qualified state delegates from the floor at the meeting, or by a nominating committee as prescribed in the Rules of the Board.

6.12 Election of Officers. All elected officers of the Institute shall be elected by secret ballot at the annual convention, unless a special meeting is called for that purpose. The President, however, is not elected directly, but assumes office by automatic succession from the office of First Vice President/President-elect. The delegates shall elect the President only when an Acting President is serving under the provisions of Section 6.161 of these Bylaws, or when the First Vice President is unable or unwilling to assume the office of President or is serving under the provisions of Section 6.162.

6.121 Votes Required Electing Officers. Nominees for First Vice President, Secretary, and Treasurer must receive a majority of the votes cast in order to be elected to office. Therefore, if more than two candidates are nominated for these offices, a primary election shall be held. Primary election procedures are outlined in the Rules of the Board. ~~Subject to the transition provisions contained in Section 6.1341, the two nominees for Vice President who receive the highest number of votes cast on a single ballot at any given annual convention or special meeting called for the purpose of electing officers shall be elected to that office.~~

6.122 Announcement of Election. The President shall declare the results of the balloting to the convention or meeting.

### 6.13 Terms of Office of Elected Officers.

6.131 Elected Officers - General Practices. Elected officers shall take office upon adjournment of the annual meeting of

the Board of Directors following their election, except that those who are appointed by the Board to fill a vacancy shall take office immediately. No person may serve more than a total of four consecutive years in any combination of the offices of Secretary, and Treasurer, and Vice President.

6.132 President's Term of Office. The term of office for President shall be one year. The President may serve only one term.

6.133 First Vice President's Term of Office. The term of office for First Vice President/ President-elect shall be one year. The First Vice President/President elect may serve only one term in that office, succeeding automatically to the office of President.

~~6.134 Vice Presidents' Term of Office.~~ The term of office for Vice President is two years. Vice Presidents shall serve staggered terms, with two Vice Presidents elected in even-numbered years, and two Vice Presidents elected in odd-numbered years. A Vice President may serve no more than two terms.

~~6.1341 Elimination of Office of Vice President — Transition Provisions.~~ No Vice Presidents shall be elected or take office after December 31, 2014. Vice Presidents who take office before that date shall be entitled to complete their terms of office in accordance with Section 6.134. Should a Vice President resign from office before the completion of his or her term, that person shall be entitled to become a member of the Strategic Council, for a term equal in length to the amount of time remaining on his or her term as Vice President at the time of resignation from office. Should a vacancy occur in any Vice Presidency for any reason on or after December 31, 2014, it shall remain vacant.

6.1354 Secretary's Term of Office. The term of office for Secretary shall be two years, and shall expire in even-numbered years. The Secretary may not serve more than two terms.

6.1365 Treasurer's Term of Office. The term of office for Treasurer shall be two years, and shall expire in odd-numbered years. The Treasurer may not serve more than two terms.

#### 6.14 Roles of Elected Officers.

6.141 Role of the President. The President shall perform all the duties incident to the office, those required to be performed by law and these Bylaws, and those properly delegated to the office by the Board.

6.142 Role of the First Vice President/President-Elect. The First Vice President shall assume all the powers and the duties of the President in the absence, or the disability, refusal or failure of the President to act, and shall perform other duties properly assigned by the Board or the President.

~~6.143 The Role of the Vice Presidents. The Vice Presidents shall perform duties properly assigned by the Board or the President.~~

6.1443 Role of the Secretary. The Secretary shall act as the secretary of each meeting of the Institute and of the Board. The Secretary shall perform the duties required to be performed by law and these Bylaws, and other duties properly assigned by the Board or the President.

6.1454 Role of the Treasurer. The Treasurer shall exercise general oversight of the Institute's financial affairs and shall perform all the duties incident to the office of Treasurer and other duties properly assigned by the Board or the President.

6.15 Delegation of Duties of Officers. The Secretary and the Treasurer may delegate to the Executive Vice President who may further delegate to other executive officers the actual performance of such of their duties as the Executive Vice President agrees to perform; provided, however, that the Secretary and Treasurer shall not delegate the signing of any minutes or official reports required by these Bylaws, the Rules of the Board, or applicable law.

#### 6.16 Succession of Officers.

6.161 Succession to the Office of President. The First Vice President shall succeed to the office of President upon the expiration of the President's term, or if the office of President becomes vacant, in which case the First Vice President/President-elect shall become President and shall complete the unexpired term and continue to serve as President the following year. If both the offices of President and of First Vice President/President-elect become vacant, the Board shall appoint, from the officers serving or elected to serve at the time the vacancy occurs, an Acting President to serve until the next annual meeting of the Institute, at which

time the delegates shall directly elect the President.

~~6.162 Succession to the Office of First Vice President. The Vice Presidents, in descending order first by seniority and then by the number of votes received at their election, Secretary shall succeed to the office of First Vice President if there is a vacancy in that office. If there are no Vice Presidents, the Secretary shall succeed to the office of First Vice President. No Vice President and nNo Secretary, however, shall become President-elect by succeeding to the office of First Vice President under this provision.~~

~~6.163 Succession to Other Offices. If a Vice President should resign, or if his or her office should otherwise become vacant for any reason, the remaining vacancy shall not be filled and the Vice Presidency shall be eliminated. Under procedures set forth in the Rules of the Board, the Board may appoint a successor to complete an unexpired term in the office of Secretary or Treasurer in the event one or both of those offices becomes vacant, whether through the succession of the Secretary to the office of First Vice President or otherwise. In the event that a Secretary or Treasurer temporarily refuses, fails, or is unable to act, then the Board may appoint a director or officer of the Institute to temporarily perform the duties of the office.~~

#### 6.17 Removal of Elected Officers.

6.171 Removal of Officers by Delegates. Any or all of the elected officers may be removed for or without cause at any meeting of the Institute by majority vote of the delegates entitled to vote.

6.172 Board Suspension of an Officer's Authority. The authority of an officer to act may be suspended by the Board for cause, but such action shall not be taken if more than one Board member votes against it. Voting shall be by secret ballot and any such officer shall have the opportunity to address the Board prior to the vote, but the Board's action shall be final.

\* \* \*

#### 6.5 THE STRATEGIC COUNCIL

There shall be a Strategic Council, which shall be a committee of the corporation under the law of New York. The Strategic Council shall determine its own leadership structure.

6.51 Composition of the Strategic Council. The Strategic Council shall be composed of the following:

6.511 Current and Past Officers of the Institute. The membership of the Strategic Council shall include the Institute's President, First Vice President/President-elect, Secretary, Treasurer, immediate past President, and Executive Vice President/CEO (as a non-voting member). ~~The Institute's Vice Presidents shall also be members of the Strategic Council until the office of Vice President is eliminated.~~

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## CHAPTER 7

### PROPERTY, INVESTMENTS, ACCOUNTING AND FUNDS

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#### 7.5 EXPENDITURES AND LIABILITIES

7.51 Annual Budget. After consulting with the Strategic Council, the Board shall annually adopt a general budget, which shall show the anticipated revenue and authorized expenditures for the ensuing fiscal year.

7.52 Expenditure Limitations, the Board. The Board shall not expend or authorize expenditures in any fiscal year of an amount exceeding the total estimated income to be received by the Institute during such year, as shown in the budget for that year, ~~except as provided in the Governance Policies,~~ or unless directed and authorized so to do at a duly called meeting of the Institute by the affirmative vote of not less than two-thirds of all votes accredited to be cast at the meeting.

7.53 Expenditure Limitations, General. No member, officer, director, committee, jury, department, employee, agent or representative of the Institute shall have any right, authority or power to expend any money of the Institute, to incur any liability for and in its behalf, or to make any commitment that will or may be deemed to bind or involve the Institute in any expense or financial liability, unless such expenditure, liability or commitment has been authorized and budgeted by the Board or by a specific resolution at a duly called meeting of the Institute, except that the Board may provide for the adjustment and reallocation of accounts within the overall approved budget and for increased expenditures balanced by increased revenues.

### **[CONCLUSION OF PROPOSED BYLAWS AMENDMENT 17-B.]**



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## 5. Report of the 2017 Resolutions Committee

### Resolutions Committee

Deepika Padam, AIA, 2017 chair  
Richard Haas, AIA  
Christopher Gerrity, AIA  
Bruce Sekanick, FAIA, Institute Secretary (*ex officio*)  
Sarah Wahlgren, Assoc. AIA, President, American Institute of Architecture Students (*ex officio*)

### The Resolutions Process

A resolution is a formal request from the membership for the Board of Directors to take a particular action. Anyone can write a resolution, but it must be properly sponsored before it may be submitted to the Resolutions Committee. The Resolutions Committee verifies the sponsorship, reviews the resolution and may edit it for clarity or combine it with another similar resolution, in consultation with the designated sponsor.

At the annual business meeting, each resolution is brought up for debate and vote by the chair of the Resolutions Committee. A majority vote of the delegates present at the business meeting is required to adopt a resolution. New resolutions may be presented from the floor but cannot be debated or put to a vote without two-thirds approval of the delegates to consider the resolution.

If a resolution is adopted by convention delegates, it is considered for ratification and implementation by the Board of Directors at its first post-convention meeting. A resolution does not take effect without ratification by the Board. Resolution sponsors are notified of the Board action and are consulted in the implementation of the resolutions they sponsored. The actions taken on last year's resolutions are reported later in this Information Booklet.

### Report of the Chair

The Resolutions Committee herewith reports to the delegates to the 2017 Convention the resolutions received and reviewed by the Committee. In accordance with the Committee's charge, the submitted resolutions were carefully reviewed and edited for clarity and grammar. The sponsors were contacted as necessary to clarify intent and verify that the resolutions accurately expressed the sponsors' proposal. The resolutions presented for action are:

- Resolution 17-1      Where Architects Stand: A Statement of Our Values
- Resolution 17-2      Emeritus Membership – Proposed Amendment to the Institute Bylaws
- Resolution 17-3      Housing Humanity – Elevating the Human Experience
- Resolution 17-4      Specialty Credentialing
- Resolution 17-5      Investigation of the Total Collapse of World Trade Center Building 7

As is traditional, the Resolutions Committee is submitting its own resolution expressing appreciation to retiring Board members and representatives from the Strategic Council.

- Resolution 17-6      Appreciation to Retiring Strategic Council Representatives and Board Members

This report also includes Board-submitted resolutions of appreciation as listed below.

- Resolution 17-7      Appreciation to Members, Fifty Years
- Resolution 17-8      Recognition of Newly Licensed Members
- Resolution 17-9      Recognition of Component Executive and National Staff Service Anniversaries
- Resolution 17-10     Appreciation to the Host Chapter
- Resolution 17-11     Appreciation to Convention Committees
- Resolution 17-12     Appreciation to Exhibitors
- Resolution 17-13     Appreciation of Thomas Vonier, FAIA, and Francoise Vonier

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## 6. 2017 Convention Resolutions

### Resolution 17-1

<b>Title</b>	Where Architects Stand: A Statement of Our Values
<b>Sponsor</b>	AIA Board of Directors
<b>Intent</b>	To confirm the enduring values of the American Institute of Architects and its members.
<b>Text of Resolution</b>	<p>WHEREAS, the American Institute of Architects works to advance our nation's quality of life and protect the public's health, safety and welfare, as it has done for 160 years; and</p> <p>WHEREAS, today our nation faces unprecedented challenges; and</p> <p>WHEREAS, now more than ever, the collective voice of architects is essential for designing a better future for our country and planet; and</p> <p>WHEREAS, even in times of change, the AIA's values remain constant.</p> <p>NOW, THEREFORE, BE IT RESOLVED that we stand for equity and human rights. Access to good design is a fundamental right, and architects are the agents of change to make this right a reality. We stand for human and civil rights, and the unbiased treatment of all persons in employment, civic, and business transactions regardless of race, gender, sexual orientation, gender identity, physical abilities, or religious practices. Our commitment to tolerance is evidenced not just by the policies we adopt, but in the words we speak, the actions we take, and the buildings we design. This is why we advocate for protecting and expanding laws that reflect these values, such as fair housing policies, civil rights protections, and accessibility to the built environment for all; and</p> <p>BE IT FURTHER RESOLVED that we stand for architecture that strengthens our communities. Infrastructure is more than roads and bridges. It is the public buildings that are the bedrock of our communities—like schools, hospitals, libraries, police and fire stations, parks and government buildings. For too long, policymakers allowed these spaces to deteriorate, reducing safety and diminishing the quality of life for millions across the nation. Architects are uniquely positioned to guide policymakers to make informed decisions about reinvesting in our communities' essential buildings and spaces. That is why we advocate for policies that invest in well-designed civic infrastructure; and</p>

BE IT FURTHER RESOLVED that we stand for a sustainable future. At a time when the world is feeling the damaging effects of excessive carbon in our atmosphere, the AIA will continue to advocate for policies that protect the environment by encouraging the design, preservation and construction of high-performing buildings. Reducing the carbon footprint of buildings is not just good for the environment; it's good for business. According to a 2015 study, from 2011 to 2014, the green construction market generated \$167.4 billion in Gross Domestic Product, supported over 2.1 million jobs and provided \$147.7 billion in labor earnings. That is why we advocate for policies that lead to energy efficient, carbon neutral buildings; and

BE IT FURTHER RESOLVED that we stand for protecting communities from the impact of climate change. Global warming and man-made hazards pose an increasing threat to the safety of the public and the vitality of our nation. Rising sea levels and devastating natural disasters result in unacceptable losses of life and property. Resilient and adaptable buildings are a community's first line of defense against disasters and changing conditions of life and property. That is why we advocate for robust building codes and policies that make our communities more resilient; and

BE IT FURTHER RESOLVED that we stand for economic opportunity. Architects, the backbone of the nation's design and construction industry, are entrepreneurs and small businesses. Working in offices, storefronts, and home offices in every community, design firms do more than simply create great spaces: they create well-paying jobs and opportunity. But with narrow profit margins and increasing costs of running a firm, many struggle just to meet their business plans. We stand for federal policies that help firms thrive, not hold them back. That means a tax code that treats architects fairly, small business programs that provide loans and financing support and programs that give small firms the chance to compete. That is why the AIA advocates for policies that ensure small firms remain strong contributors to the nation's economy; and

BE IT FURTHER RESOLVED that we stand for investing in the future. A generation of young people is being held back by a lack of access to education and the crushing burden of student debt. Nowhere is this truer than in architecture, where recent graduates are often forced to leave the profession to pay down student loans. Without a pool of qualified architects to design buildings, projects will not move forward, stifling economic development. That is why the AIA advocates for policies that provide better access and financing for young people to enter and remain in the profession of architecture; and

BE IT FURTHER RESOLVED that we speak up, and policymakers listen. Together, AIA members carry a powerful voice for the values they uphold in their practices each and every day. As natural facilitators and problem-solvers, architects stand ready to develop new policies that create a better, stronger, and more equitable and sustainable society. Through a culture of values-based advocacy, AIA members are committed to engaging in the policy-making process and to focus the power of design on solving the challenges facing our great nation.

## Resolution 17-2

<b>Title</b>	Emeritus Membership – Proposed Amendment to the Institute Bylaws
<b>Sponsors</b>	AIA California Council
<b>Intent</b>	<p>To amend pertinent sections of the Institute Bylaws concerning specific eligibility criteria for AIA Emeritus Membership; specifically, current language in the Bylaws provides that AIA members who have maintained membership for a minimum of 15 successive years, are fully retired, and 70 years of age, are eligible to upgrade to Emeritus status in order to maintain membership rights and privileges.</p> <p>This proposed change to the Bylaws would retain the age of eligibility at 70 years of age, fully retired, and 15 years of successive AIA membership, but would allow eligibility if the applicant has been an AIA member for at least 25 years.</p>
<b>Text of Resolution</b>	<p>WHEREAS, Section 2.3 of the Institute Bylaws states that any Architect member may apply for Emeritus status who has been in good standing in the Institute for 15 successive years immediately prior to his or her application, and either (i) has attained the age of 70 and is retired from the profession of architecture, or (ii) is so incapacitated as to be unable to work in the profession; and</p> <p>WHEREAS, Section 2.312 of the Institute Bylaws states that any Associate Member may apply for Emeritus status who has been in good standing in the Institute for 15 successive years immediately prior to his or her application, and either (i) has attained the age of 70 and is retired from an occupation related to the profession of architecture, or (ii) is so incapacitated as to be unable to work in an occupation related to the profession of architecture; and</p> <p>WHEREAS, there are a considerable number of Architect members who may, for reason of inadequate resources, allow their membership to lapse upon retirement waiting to reach the age of 70, only to find themselves ineligible because they do not have the required successive 15 years of membership, yet they have been AIA members most of their professional careers; and</p> <p>WHEREAS, because there are a number of retired members choosing to terminate their membership in lieu of paying the full dues rate, AIA fails to retain and engage the talents, contributions, and advocacy of members who have long supported the AIA at all three levels of the organization, thereby impacting the AIA's desire to maintain and expand the strength, visibility, and influence of the AIA; and</p>

WHEREAS, never before has the need been greater for mentorship and professional guidance to be actively encouraged between AIA's more experienced members and emerging professionals.

NOW, THEREFORE, BE IT RESOLVED that the Board of Directors shall direct the AIA Secretary and the Secretary's Advisory Committee to prepare amendments to Sections 2.311 and 2.312 of the Institute Bylaws, for presentation at the Institute's Annual Business Meeting at the AIA 2018 National Convention, which would allow Architect and Associate members who retire at the age of 70 be allowed to elevate to Emeritus status if they have been AIA members for 15 successive years or 25 non-successive years when all other criteria for eligibility for Emeritus status are also met.

## Resolution 17-3

<b>Title</b>	Housing Humanity – Elevating the Human Experience
<b>Sponsor</b>	AIA California Council
<b>Intent</b>	To elevate the discussion and the duty of the AIA to prioritize and develop a member engagement strategy to address the challenge of housing affordability and homelessness and their impact on society.
<b>Text of Resolution</b>	<p>WHEREAS, AIA California Council, AIA Chicago, and AIA Illinois, authors of this resolution and full partners in its envisioning and creation, ask for the full support of the convention delegates in recognizing and prioritizing this issue of National importance; and</p> <p>WHEREAS, housing is a fundamental need and expectation of the human experience; and</p> <p>WHEREAS, addressing the nation’s housing crisis and its impacts on social equity is one of the most difficult challenges facing America’s policymakers and shapers of the built environment; and</p> <p>WHEREAS, there is a growing body of evidence linking poor health to a lack of adequate housing as evidenced by research conducted or published by the American Public Health Association, Annual Review of Public Health, Corporation for Supportive Housing, National Center for Healthy Housing, World Health Organization and Yale Global Health Leadership Institute among others; and</p> <p>WHEREAS, the scope of the affordable housing problem is massive, impacting the homeless, low income families and individuals, student debt holders, first-time buyers, and long-term tenants of rental properties across the nation; and</p> <p>WHEREAS, the lack of affordable and safe housing results in many workers not having access to job markets within their own communities, lower income households are being forced to locate farther from places of employment and thereby encouraging blight, urban sprawl, traffic congestion, and the loss of greenfield and vital farm lands; and</p> <p>WHEREAS, a host of organizations are urging comprehensive action to treat housing as health care, including the American Hospital Association, Association of American Medical Colleges, Catholic Health Association of the United States, Bill and Melinda Gates Foundation, National Health Care for the Homeless Coalition, and the World Economic Forum, among others; and</p>



WHEREAS, the combined impacts of underfunded urban planning, housing policies that encourage low density development, community resistance to new higher density housing, and cumbersome, lengthy, and expensive entitlement and plan review processes, all contribute to the problem of housing availability and affordability that contribute greatly to the increasing challenges of homelessness.

NOW, THEREFORE, BE IT RESOLVED that The American Institute of Architects reasserts its belief that “access to good design is a fundamental right” and that, as change agents, members, firms, and components require the vision, tools, and guidance on potential methodologies to mitigate the problem of the nation’s homelessness and housing affordability crisis; and

BE IT FURTHER RESOLVED that as architects are duty-bound to protect the health, safety and welfare of the public in the built environment, and this organization is the voice for the profession acting collectively to advance shared goals and implement such a nationwide engagement strategy that shall include a sustained public outreach and aggressive communications plan that stimulates the engagement and support of concerned public agencies, construction industry stakeholders, and like-minded allies; and

BE IT FURTHER RESOLVED that a report and plan of action (comparable to the example of the AIA-led Resilience Building Coalition which produced a joint industry statement and commitment), will be presented no later than at the 2019 AIA Conference on Architecture to the delegates assembled thereat to include measurable goals, recommendations, ongoing progress reports and member engagement opportunities that accomplish together what cannot be achieved alone.

## Resolution 17-4

<b>Title</b>	Specialty Credentialing
<b>Sponsor</b>	AIA California Council
<b>Intent</b>	Establish an inventory of principles and guidelines to shape development and implementation of Specialty Credentialing programs and activities.
<b>Text of Resolution</b>	<p>WHEREAS, The American Institute of Architects, as the principal membership organization of licensed and emerging architects in America, is exploring the benefits and the challenges of Specialty Credentialing; and</p> <p>WHEREAS, as a result of several studies in 2016, AIA members appear to generally support the idea of the AIA being engaged in Specialty Credentialing, the American Institute of Architects' Board of Directors has authorized launching of Specialty Credentialing programs by 2018; and</p> <p>WHEREAS, Specialty Credentialing within the design and construction industry is widespread and many organizations are currently offering a variety of specialties to be recognized; and</p> <p>WHEREAS, emerging generations appear to value and appreciate the need for Specialty Credentialing much more than previous generations; and</p> <p>WHEREAS, there exists a multitude of possibilities for Specialty Credentialing related to the work of architects, including but not limited to building types, disciplines, and skill sets. Accordingly, AIA Specialty Credentialing needs to proceed very carefully so as not to challenge the traditional roles of the architect as a generalist and team leader; constrain the scope or validity of an architectural license, or encumber the value and benefits of AIA membership; and</p> <p>WHEREAS, there is strong probability that failure to proceed with the AIA's involvement in Specialty Credentialing may create a vacuum that other organizations may occupy, thereby enhancing public and client confusion regarding architectural services and the scope of licensed practice; and</p> <p>WHEREAS, the AIA's established committees, continuing education and Knowledge Community infrastructure provide existing platforms that can be refocused on Specialty Credentialing and elevate the value of continuing education, while also expanding the definition of architecture and of architectural practice; and</p>

WHEREAS, since the impact of AIA Specialty Credentialing is likely to change member relationships and has the potential of changing the nature of competition among members.

NOW, THEREFORE, BE IT RESOLVED that the AIA should adopt a code of principles to shape the development of Specialty Credentialing, specialty certification, or specialty designation. The code of principles would help foster and sustain foundational beliefs and principles such as:

- Ensuring equality and inclusiveness of AIA members.
- Any specialty credential or recognition program should be an integral part of the AIA member benefit landscape, and price, as a prerequisite to accessing Specialty Credentialing, should not be a real or perceived barrier to members enrolling in Specialty Credentialing programs and activities.
- Before launching Specialty Credentialing, AIA should commit to a robust and sustainable marketing and public outreach program to help enhance client demand.
- Specialty Credentialing should be based on added value and responsive to the needs of society. Service to society is at the core of most respected credentialing programs.
- To avoid tarnishing the AIA brand, tactical efforts and activities supporting Specialty Credentialing must be predictable, dependable, and ensure quality.
- The AIA has clear policies and a strong commitment to discourage misuse of titles or designations that might impair or weaken the value of Specialty Credentialing and the AIA brand.
- Specialty Credentialing should be integrated with AIA's Code of Ethics.
- While appreciating the need for a certain level of confidentiality in research and development of Specialty Credentialing, the AIA should nonetheless conduct an ongoing national conversation with the membership, especially AIA component leadership.
- The AIA's venture into Specialty Credentialing should remain a voluntary framework of engagement, and that any Specialty Credentialing effort be conducted with a philosophy of "doing no harm" to those who members who choose not to embrace Specialty Credentialing.

## Resolution 17-5

<b>Title</b>	Investigation of the Total Collapse of World Trade Center Building 7
<b>Sponsor</b>	Daniel Barnam, FAIA, and Fifty (50) Members of the Institute
<b>Intent</b>	To adopt a Position Statement declaring the AIA's support for a new investigation into the total collapse of World Trade Center Building 7 on September 11, 2001.
<b>Text of Resolution</b>	<p>WHEREAS, thousands of members of the architecture and engineering professions, including the more than 50 members sponsoring this resolution, now believe there is sufficient evidence contradicting the findings of the National Institute of Standards and Technology (NIST) to warrant a new investigation into the total collapse of World Trade Center Building 7 (WTC 7), a 47-story high-rise that collapsed into its own footprint at 5:20 PM on September 11, 2001; and</p> <p>WHEREAS, the cause of the total collapse of WTC 7 has become the subject of intense public debate, to which architects — through their knowledge, skill, and experience — are uniquely qualified to contribute; and</p> <p>WHEREAS, prior to and since September 11, 2001, no steel-framed high-rise has ever suffered a total collapse, except buildings demolished through the procedure known as controlled demolition; and</p> <p>WHEREAS, the total collapse of WTC 7 exemplified many of the signature features of controlled demolition, including:</p> <ul style="list-style-type: none"><li>• Sudden onset: The roofline of WTC 7 went from being stationary to being in free fall in approximately one-half second.</li><li>• Rapidity: The roofline of WTC 7 fell to the ground in less than seven seconds.</li><li>• Free fall: For 2.25 seconds of its descent, WTC 7 fell at the rate of gravity over a distance of eight stories, meaning that the lower structure of the building provided no resistance whatsoever.</li><li>• Symmetry: WTC 7 fell directly downward through what had been the path of greatest resistance, with the debris deposited mostly inside the building's footprint.</li><li>• Explosions and window breakage: Vertical sequences of explosions and window breakage could be seen running up the north face of WTC 7 as it began to collapse.</li><li>• Dismemberment: The steel frame of WTC 7 was almost entirely dismembered.</li><li>• Pulverization: Most of WTC 7's concrete was pulverized to a consistency of sand and gravel.</li></ul>

- Totality: The entire structure of WTC 7 collapsed to the ground, leaving no sections of the building standing; and

WHEREAS, first responders and bystanders reported explosions and other phenomena suggestive of controlled demolition immediately prior to and during the total collapse of WTC 7, as exemplified in the following statement by a New York University medical student who was interviewed on 1010 WINS radio moments after the collapse:

“[W]e heard this sound that sounded like a clap of thunder. Turned around.... [I]t looked like there was a shockwave ripping through the building and the windows all busted out.... And then about a second later the bottom floor caved out and the building followed after that”; and

WHEREAS, a CNN video camera captured the sound of an explosion coming from WTC 7 and the following statements prior to the onset of the collapse:

Unidentified voice: “You hear that?”

Voice of emergency responder #1: “Keep your eye on that building. It’ll be coming down soon.”

Voice of emergency responder #2: “Building is about to blow up, move it back.... We are walking back, there’s a building about to blow up. Flame and debris coming down”; and

WHEREAS, numerous experts in controlled demolition and structural engineering have attested that the total collapse of WTC 7 could have been caused only by controlled demolition, as exemplified in the following statement made by Dutch demolition expert Danny Jowenko after viewing video of the collapse:

“This is controlled demolition.... It’s been imploded. It’s a hired job, done by a team of experts.... It’s without a doubt a professional job”; and

WHEREAS, in spite of the fact that the fires in WTC 7 were unextraordinary and the building had only modest structural damage, the New York City Office of Emergency Management (OEM) began warning members of the New York Fire Department (FDNY) sometime before 11:30 AM that WTC 7 “was in serious danger of collapse,” and the FDNY proceeded to establish a safety zone around WTC 7 in the early afternoon; and

WHEREAS, officials at the scene were so certain of WTC 7’s impending total collapse that it became widely covered in the media, as exemplified by MSNBC’s Ashleigh Banfield, who reported, “I’ve heard several reports from several different officers now that that is the building that is gonna go down next. In fact, one officer told me they’re just waiting for that to come down at

this point” — and by the BBC, who erroneously began reporting the total collapse 23 minutes before it actually occurred; and

WHEREAS, in spite of the fact that the total collapse of WTC 7 had been predicted with absolute certainty and accuracy starting six hours in advance, investigators for the Building Performance Study, conducted by the Federal Emergency Management Agency (FEMA) and the American Society of Civil Engineers (ASCE), were reportedly “stunned” by the collapse and concluded in May 2002:

“The specifics of the fires in WTC 7 and how they caused the building to collapse remain unknown at this time. Although the total diesel fuel on the premises contained massive potential energy, the best hypothesis has only a low probability of occurrence”; and

WHEREAS, NIST stated at the beginning of its investigation in August 2002 that fires “played a significant role” in the total collapse of WTC 7 — thus violating Sections 4.3.7 and 4.3.8 of *NFPA 921: Guide for Fire and Explosion Investigations*, which advise:

“Until data have been collected, no specific hypothesis can be reasonably formed or tested. All investigations of fire and explosion incidents should be approached by the investigator without presumption....” and,

“Expectation bias is a well-established phenomenon that occurs in scientific analysis when investigator(s) reach a premature conclusion without having examined or considered all of the relevant data.... The introduction of expectation bias into the investigation results in the use of only that data that supports this previously formed conclusion and often results in the misinterpretation and/or the discarding of data that does not support the original opinion”; and

WHEREAS, three and one-half years after NIST began its investigation, NIST’s lead investigator, Dr. Shyam Sunder, stated that NIST had some “preliminary hypotheses,” but conceded, “[T]ruthfully, I don’t really know. We’ve had trouble getting a handle on building No. 7”; and

WHEREAS, NIST finally concluded in 2008 — three years after the originally scheduled release of its WTC 7 report —that the total collapse of WTC 7 was caused by normal office fires that burned “at temperatures hundreds of degrees below those typically considered in design practice for establishing structural fire resistance ratings,” and ruled out earlier hypotheses that diesel fuel fires and structural damage contributed to the collapse; and

WHEREAS, NIST declined to examine previously melted steel from WTC 7 that had a “Swiss cheese appearance,” and which had been documented in Appendix C of the FEMA/ASCE Building Performance Study as follows:

“Evidence of a severe high temperature corrosion attack on the steel, including oxidation and sulfidation with subsequent intergranular melting, was readily visible in the near-surface microstructure. A liquid eutectic mixture containing primarily iron, oxygen, and sulfur formed during this hot corrosion attack on the steel.... The severe corrosion and subsequent erosion of Samples 1 and 2 are a very unusual event. No clear explanation for the source of the sulfur has been identified”; and

WHEREAS, NIST’s computer model — which terminates less than two seconds into the seven-second collapse — fails to replicate the observed structural behavior, showing large deformations to WTC 7’s exterior not observed in the videos, while *not* showing the observed period of free fall; and

WHEREAS, NIST omitted critical structural features of WTC 7 from its computer model, which, in the opinion of independent engineers, if corrected, would show that the initiating failure reported by NIST had zero probability of occurring; and

WHEREAS, NIST has refused to release key portions of its modeling data to engineers studying the collapse of WTC 7, claiming that to do so “might jeopardize public safety” — thus making it impossible for any building professional in the world to independently verify NIST’s findings.

NOW, THEREFORE, BE IT RESOLVED that the AIA Board of Directors shall commence the process to adopt a Position Statement, to be published in the AIA Directory of Public Policies and Position Statements, declaring both:

- The AIA’s belief that incidents involving the catastrophic failure of buildings and other structures must be investigated using the highest standards of science-based investigation and analysis; and
- The AIA’s support for a new investigation into the total collapse of WTC 7.

## Resolution 17-6

<b>Title</b>	Appreciation to Retiring Strategic Council Representatives and Board Members
<b>Sponsor</b>	Resolutions Committee
<b>Text of Resolution</b>	<p>BE IT RESOLVED that the AIA Convention 2017 extends its sincere appreciation to the retiring representatives of the AIA Strategic Council:</p> <ul style="list-style-type: none"><li>• J. Christopher Ball, AIA</li><li>• Russell A. Davidson, FAIA</li><li>• Keshika de Saram</li><li>• Charles L. Desmone II, AIA</li><li>• Brian Dougherty, FAIA</li><li>• Michael L. Elliott, AIA</li><li>• Chris A. Hudson, AIA</li><li>• Daniel L. Kirby Jr., FAIA</li><li>• Kristina Kotlier, Assoc. AIA</li><li>• Heather B. Koury, Hon. AIA</li><li>• Chere LeClair, AIA</li><li>• Ross Miller, Assoc. AIA</li><li>• Sherryl Muriente, Assoc. AIA</li><li>• Tania Salgado, AIA</li><li>• Jessica Sheridan, AIA</li><li>• James A. Walbridge, AIA</li><li>• Robert E. Walker IV, AIA</li><li>• Drew White, FAIA</li><li>• Jason C. Winters, AIA</li></ul>

AND BE IT FURTHER RESOLVED that the AIA Convention 2017 extends its sincere appreciation to the retiring members of the AIA Board of Directors:

- Torrey Stanley Carleton, Hon. AIA
- Stuart L. Coppedge, AIA
- L. Jane Frederick, FAIA
- Joseph P. Lai, AIA
- Ronald J. Miller
- Thierry Paret, FAIA
- Thomas Vonier, FAIA
- Sarah Wahlgren, Assoc. AIA
- Katharine Weymouth



## Resolution 17-7

<b>Title</b>	Appreciation to Members, Fifty Years
<b>Sponsor</b>	AIA Board of Directors
<b>Intent</b>	To acknowledge the dedication, benevolence, and volunteer spirit of those members of the American Institute of Architects who have maintained membership for 50 years or more.
<b>Text of Resolution</b>	<p>WHEREAS, for 160 years, the American Institute of Architects has been the premier professional organization representing the collective action and influence of the architectural profession in service to society; and</p> <p>WHEREAS, the strength of the American Institute of Architects is dependent upon the collective energy and financial contributions of its members, and their volunteer spirit that fuels AIA policies, programs, activities, and service to society; and</p> <p>WHEREAS, there are members of the American Institute of Architects who have been members for 50 years or more, and who have supported the AIA through membership and volunteer service; and</p> <p>WHEREAS, such dedication, benevolence, and model behavior deserve the recognition and respect of the American Institute of Architects, the leadership, and the AIA membership; and</p> <p>WHEREAS, the AIA annual convention provides an excellent opportunity to recognize and honor those AIA members who have supported the organization for 50 years or more.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects congratulates those members who have been members for 50 years or more.</p>

## **Resolution 17-8**

<b>Title</b>	Recognition of Newly Licensed Members
<b>Sponsor</b>	AIA Board of Directors
<b>Intent</b>	To recognize those members of the AIA who became licensed in 2016.
<b>Text of Resolution</b>	<p>WHEREAS, the American Institute of Architects recognizes the importance of supporting emerging professionals on the path to licensure; and</p> <p>WHEREAS, those members of the Institute who received their architectural licenses in 2016 have been chosen for recognition this year at the Conference on Architecture in Orlando.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects congratulates those members who received their architectural licenses in 2016 for their accomplishments and welcomes them as the next generation of architects; and</p> <p>BE IT FURTHER RESOLVED that the American Institute of Architects celebrates the continued leadership of the Young Architects Forum and encourages its sustained contribution to shaping emerging professionals.</p>

## Resolution 17-9

<b>Title</b>	Recognition of Component Executive and National Staff Anniversaries
<b>Sponsor</b>	AIA Board of Directors
<b>Intent</b>	To acknowledge the exemplary service to local, state, and international AIA components, and to the Institute, by component executives and national staff who are celebrating significant employment anniversaries in 2016; also, to recognize component executives and national staff who will retire in 2016.
<b>Text of Resolution</b>	<p>WHEREAS, the American Institute of Architects comprises more than 250 component organizations across the country and around the world to serve the needs of AIA members at the international, national, state, and local levels, and</p> <p>WHEREAS, the Council of Architectural Component Executives (CACE) is an organization, administered under the auspices of the American Institute of Architects, composed of the executive and professional staff of AIA local, state, and international components, whose members conduct administrative, communications, and programmatic activities for their respective components, and</p> <p>WHEREAS, the Institute, based at AIA headquarters in Washington, D.C., includes more than 200 professional staff who work with their component counterparts and colleagues to meet the needs of members nationwide, and</p> <p>WHEREAS, the AIA should recognize CACE and national headquarters staff members who have enjoyed long and distinguished careers in service to the AIA and the architecture profession.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the American Institute of Architects recognizes the service achievements of the following members of the Council of Architectural Component Executives and of Institute staff, who, in 2017, will celebrate significant employment anniversaries:</p> <p><i>(see next page)</i></p>

Five Years

*CACE Members:*

Jan G. Blackmon, FAIA  
Sterling DaVon Bollinger  
Bastiaan Bouma  
Nicole Dufour, CPSM  
Jennifer Fenstermacher  
Jeffrey T. Gill, FAIA  
Kathleen L. Lane, Assoc. AIA  
Adrienne Montare, AIA  
Cathy Mosley, Hon. Aff. AIAMI  
Linden A. Mueller  
Lauren R. Myrand, Assoc. AIA  
Alesha K. Niedziela, Assoc. AIA  
John Nunnari  
Lisa Richmond  
Joseph A. Simonetta  
Sarah Testa  
Zelda Wong

*National Staff:*

Bernard Best  
Kathy Compton  
Hasti Hejazi  
Betteenia Hillman  
Pamalus Kennedy  
Shelita Masterson  
Ann Novakowski  
Steven Rayford  
Ramiro Solorzano  
Amanda Stratton  
Wendy Young

Ten Years

*CACE Members:*

Joseph Blake  
Don Bruce  
Julie A. Pagnotta  
Jason Shelley  
Lorin B. Starr  
Wendy S. Young

*National Staff:*

Ariel Enriquez  
Taunya Everett  
Elizabeth Henry  
Kecia Jackson  
Joel Mills  
Karen Ross  
Susan Van Bell

15 Years

*CACE Members:*

Heather Baugus Koury, Hon. AIA  
Diana Smith  
Larry Vinson

*National Staff:*

Dana French  
Patti Gimbert  
Mildred Hodge

20 Years

*National Staff:*

Alice Thornton

AND, BE IT FURTHER RESOLVED that the American Institute of Architects recognizes the special allies it has in the following members of the Council of Architectural Component Executives, who will retire from service in 2017:

- Joe Blake, Executive Director, AIA Mississippi
- Helene Combs Dreiling, FAIA, Executive Vice President, AIA Virginia
- Carmen Pérez García, Hon. AIA, Executive Director, AIA Lower Rio Grande Valley
- Leslie Nathan, AIA, Executive Director, AIA San Fernando Valley
- Anne Swager, Hon. AIA, Executive Director, AIA Pittsburgh
- Carolyn Tinsley, Executive Director, AIA Akron

## Resolution 17-10

**Title** Appreciation to the Host Chapter

**Sponsor** AIA Board of Directors

**Text of Resolution** BE IT RESOLVED that the 2017 Convention extends its deep appreciation to the members of AIA Orlando for their efforts over the past year to make this Convention and the Conference on Architecture a resounding success.

AIA Orlando President  
Holly Stenger, AIA

AIA Orlando Planning Committee  
Dan Kirby, FAIA co-chair  
Jacquelyn Hale, AIA co-chair  
Nathan Butler, AIA  
Alan Helman, FAIA  
Chu-Tzu Hsu, FAIA  
Kandice Kroger, AIA  
Ronok Doolen Nichols, AIA  
Carl Shea, AIA  
Holly Stenger, AIA  
Gregory Stock, AIA  
Allison Goldenberg  
Christy Norcross, CMP, CCM

## Resolution 17-11

<b>Title</b>	Appreciation to Convention-related Committees
<b>Sponsor</b>	AIA Board of Directors
<b>Text of Resolution</b>	BE IT RESOLVED that the 2017 Convention extends its appreciation to the members and other individuals whose work has contributed so greatly to the Conference on Architecture:

### Credentials Committee

*(to be appointed by the Board of Directors in April 2017)*

### Resolutions Committee

Deepika Padam, AIA, 2017 chair

Richard Haas, AIA

Christopher Gerrity, AIA

Bruce Sekanick, FAIA, Institute Secretary (*ex officio*)

Sarah Wahlgren, Assoc. AIA, President, American Institute of Architecture Students (*ex officio*)

## **Resolution 17-12**

**Title**

Appreciation to Exhibitors

**Sponsor**

AIA Board of Directors

**Text of  
Resolution**

BE IT RESOLVED that the American Institute of Architects expresses its appreciation to the many businesses and firms that are supporting this convention through their exhibits. The AIA looks forward to their continued participation in future AIA conventions.



## Resolution 17-13

<b>Title</b>	Appreciation of Thomas Vonier, FAIA, and Francoise Vonier
<b>Sponsor</b>	AIA Board of Directors
<b>Text of Resolution</b>	<p>BE IT RESOLVED that the Delegates to the 2017 National Convention of The American Institute of Architects (AIA) express their deep appreciation to President Thomas Vonier, FAIA, for the eloquence of his words in calling the profession's and the public's attention to the power of architecture as a force for progress, equity in human affairs, and responsible environmental practices. At a time when more than ever architects are called upon to engage as citizens to help shape a more hopeful future that serves everyone without regard to race, creed, gender, or social standing, he has led by example, insisting that the profession's true strength is its commitment to its historic values. Combining seamlessly a focus on the practice of architecture in the United States with a global perspective, he speaks out both here and abroad for a unity of purpose to address unprecedented challenges to the very health of the planet.</p> <p>Herself an eloquent voice for inclusion and a citizen of the world, his wife, Françoise, joins with her husband in advocating for the young women and men who are the future of the profession. Together they exhibit a quality of urbanity and vigor that expands an appreciation of architecture, while enhancing the AIA's influence as a credible voice wherever and whenever the challenge of creating a better tomorrow is discussed.</p>

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## 7. Actions Taken on Resolution Adopted at AIA Convention 2016

### Resolution 16-1

<b>Title</b>	Joint Nomination of Two Individuals for Honorary Membership in the Institute
<b>Sponsor</b>	AIA Dallas and Texas Society of Architects/AIA
<b>Intent</b>	To allow the nomination of two individuals working together for Honorary Membership in a single application to the Institute for concurrent awards.
<b>Text of Resolution</b>	<p>WHEREAS, distinguished service to the profession of architecture or to the arts and sciences is often cooperative in nature and, in some cases, is achieved through a lifetime of inseparable collaboration; and</p> <p>WHEREAS, the criteria for the Institute's Gold Medal now permits the joint work of two individuals to be eligible per a 2013 resolution; and</p> <p>WHEREAS, there is an existing precedent of two individuals receiving Honorary Membership in the Institute with a joint nomination (Cindy Rachofsky, Hon. AIA, and Howard Rachofsky, Hon. AIA, 2010).</p> <p>NOW, THEREFORE, BE IT RESOLVED by the American Institute of Architects that a joint nomination of two individuals working together shall be allowed to be submitted for Honorary Membership in a single application to the Institute for concurrent awards, if their collaborative efforts over time are recognized as having created a singular body of service and achievement.</p>
<b>Subsequent Action</b>	<p>The Board of Directors ratified this resolution in September 2016.</p> <p>The Board later approved amendments to the Administrative Procedures Manual such that a joint nomination of two individuals working together may be submitted for Honorary Membership in a single application to the Institute, for concurrent awards, if their collaborative efforts over time are recognized as having created a singular body of service and achievement.</p>

## Resolution 16-2

<b>Title</b>	Amending the Current “Intern Declaration Policy”
<b>Sponsor</b>	AIA Georgia
<b>Intent</b>	To strengthen the Institute’s commitment to its members and the profession by updating the AIA’s Intern Declaration Policy, to more assertively address the use of unpaid labor.
<b>Text of Resolution</b>	<p>WHEREAS, the Institute has demonstrated a sustained concern for the welfare of members throughout its history, particularly its youngest, and that one expression of this commitment is found in its “Intern Declaration Policy,” which is required to be signed by all applicants for the Institute’s highest individual, firm, and design honor awards; and</p> <p>WHEREAS, the intent of the Intern Declaration Policy, as expressed by its original authors, was to ensure that members being recognized for the highest honors the Institute bestows were not doing so at the literal expense of others; and</p> <p>WHEREAS, the current policy requires a member to declare that “[t]he candidate individually does not employ unpaid intern architects, including working students, and neither does any firm of which the candidate is an owner or manager”; and</p> <p>WHEREAS, the use of unpaid labor still exists within the profession; that illegal, unpaid labor at all levels is in clear violation of local, state, and Federal laws; and that unpaid labor is not recognized as allowable work experience by NCARB’s Intern Development Program and any jurisdiction that accepts IDP as part of the licensure path; and</p> <p>WHEREAS there is a need to update this policy to reflect current realities, such as the ever-increasing costs of education, training, and licensure, as well as address the effectiveness of the policy as recognizing a span of time, not just the moment it is signed.</p> <p>NOW, THEREFORE, BE IT RESOLVED that the “Intern Declaration Policy” shall be updated to strengthen the Institute’s commitment regarding the practice of unpaid labor among members of the profession and to affirm that those seeking its highest honors share in this commitment; and</p> <p>BE IT FURTHER RESOLVED that the title of the Policy shall be changed to “Unpaid Labor Declaration Policy” to reflect the actual focus of the Institute’s and the Policy’s concern; and</p> <p>BE IT FURTHER RESOLVED that the current “Intern Declaration Policy” will be amended to read as follows:</p>

*“The candidate individually does not utilize, employ, or otherwise engage labor that is unpaid, including working students, and neither does any firm of which the candidate is an owner or manager, in part or in whole. The candidate acknowledges this wording shall cover all persons working under their employ, regardless of position or title. Exceptions recognized by Federal law (such as legally defined internships or educational cooperative programs) are exempt from this Policy.*

*“This candidate further acknowledges that they have not utilized any unpaid labor as defined above for a minimum of five (5) years prior to the application deadline for all Institute Honor Awards and a minimum of ten (10) years prior to the application deadline for all other Institute Honors, including the Honors Program, Membership Honors Awards, and Collaborative and Achievement Awards. The candidate personally acknowledges adherence to the terms of this Policy.”*

BE IT FURTHER RESOLVED that the wording of this policy may be adjusted by the AIA National Board of Directors, solely with regards to adjustments for a particular award or honor; and

BE IT FURTHER RESOLVED that this policy will be implemented prior to the announcement of the 2017 Call for Entries to any of the Institute Honors, including the Honors Program, Membership Honors Awards, and Collaborative and Professional Achievement Awards; and

BE IT FURTHER RESOLVED that this revised policy will be forwarded to all Institute local, state, and other components for consideration and adoption into their own programs that recognize individual and design excellence among the members and the profession.

**Subsequent  
Action**

The Board of Directors ratified this resolution in September 2016. It is expected that the final revised policy will be in place for upcoming honors and awards cycles.

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## 8. Candidate Information

### **Candidate Certification**

The Institute Secretary is responsible for establishing the validity of all declared nominations. Based on a review of the materials submitted by each candidate by the certification deadline of February 24, 2017, the Secretary declares the following candidates eligible to stand for election.

#### 2018-2020 At Large Director (one will be elected)

Emily Grandstaff-Rice, FAIA (Boston Society of Architects-AIA/AIA Massachusetts)

Daniel S. Hart, FAIA (AIA West Texas/AIA Texas)

#### 2018-2019 Treasurer

Patrick P. Panetta, AIA (AIA Phoenix Metro/AIA Arizona)

#### 2018 First Vice President/2019 President-elect

William J. Bates, FAIA (AIA Pittsburgh/AIA Pennsylvania)

Individual candidate biographies and statements of philosophy written by the candidates are provided on the following pages.

### **Voting for Officers**

Delegates must appear in person to vote in the election of officers. Voting for officers will take place on the West Lobby B of the Orange County Convention Center on Thursday, April 27, 2017, at 10:00 a.m. – 3:00 p.m.

In the event of a runoff, runoff balloting will take place Friday, April 28, 2017, at 10:00 a.m. – 2:00 p.m., on the West Lobby B of the Orange County Convention Center.

## Candidate for 2018-2020 At-large Director

### **Emily Grandstaff-Rice, FAIA Boston Society of Architects-AIA/AIA Massachusetts**



The AIA was created to support architects as a community of peers and a collective voice in shaping the built environment. Our advocacy as individuals and together is needed more than ever. We have the ability through our day-to-day work, as knowledge experts and community members to testify to and expand the power of design in shaping a better future for all. We still face challenges in ensuring all members of our diverse, thoughtful community are engaged and involved. My AIA service has been a reflection my values as an architect and to my passion for building an equitable community of new thinkers at the forefront of the organization.

#### **Architecture impacts how we live**

Good buildings, planning and advocacy leads to better public health, prosperity, and inspiration. We know this connection deeply.

#### **Architects are uniquely positioned to advocate for sustainability**

As professionals, we understand how the choices we make influence positive change. Design and user engagement are two of the best tactics towards creating a more sustainable, resilient future.

#### **Architects are creative problem solvers**

Architects adeptly reconcile incongruent concepts and interests to create collaborative solutions. We do more than just think about design; we creatively solve problems through our process of bringing people together and building consensus through vision.

#### **Architects know how to make things happen**

The US construction industry is valued at 4% of the GDP. Considering the value of an architect's work as an economic driver both in the construction industry and of real estate values, we have a great stake in the economy. We have the knowledge, passion and influence to shape places that contribute to prosperity and economic diversity.

#### **The architecture profession does not yet reflect the society we serve**

Achieving the vision of a more equitable, diverse and inclusive profession will have a direct impact on our relevance in society and in building a better world.

## **Emily Grandstaff-Rice, FAIA Continued**

### **American Institute of Architects**

Equity and Future of Architecture Committee, Co-chair 2017

Equity in Architecture Commission, Chair 2015-2016

Culture Collective 2014-2015

Continuing Education Committee 2014-2016, 2007-2008

Young Architects Forum Advisory Committee 2007-2008

### **Boston Society of Architects/AIA**

President 2014

Vice-President 2013

Board of Directors 2009-2015

### **Professional Experience**

Arrowstreet 2016-present

Cambridge Seven Associates 2003-2015

Adolfo Perez Architect 2000-2002

### **Academic Experience**

Dean's Leadership Council, Rensselaer Polytechnic Institute 2010-present

Adjunct Faculty, Boston Architectural College 2006-2013

### **Civic Experience**

Boston Creates Leadership Council 2015-2016

Cambridge Getting to Net Zero Task Force 2015

[egr@egrfaia.com](mailto:egr@egrfaia.com)   [egrfaia.com](http://egrfaia.com)   [@egrfaia](https://www.instagram.com/egrfaia)

## Candidate for 2018-2020 At-large Director

### Daniel S. Hart, FAIA, PE AIA West Texas/AIA Texas Society of Architects



***“No bird soars in a calm.”*** Wilbur Wright

Wherever we find ourselves ideologically, we can agree we are experiencing turbulence.

Our profession was made for just such a time as this. More than ever, society needs us. Our design thinking transforms our communities:

- **EMPATHY:** We listen and assess and build consensus. And we know we only have credibility and relevance to the extent we are inclusive, diverse and equitable.
- **IMAGINATION:** We explore and test alternatives to find compelling and catalytic concepts.
- **RESOLVE:** We engage and advocate with conviction for what we discover...with empathy. And we continue to iterate until the way forward is clear.

It is time to intensify our energies in our communities—making them livable, vibrant, and resilient—this is where our profession will find prosperity in the broadest sense and relevance in the most meaningful ways. As the AIA, we can tell these stories effectively and widely—and exert positive pressure on leadership at all levels of society.

Wilbur Wright knew it was the turbulence itself that represents the opportunity. I agree. It is time for our AIA to rise and soar. I am energized, motivated and committed to serving on a board that is thinking and acting like that.



## **Daniel S. Hart, FAIA, PE continued**

### **AIA NATIONAL**

2017	Juror: Grassroots 2017 Component Excellence Awards
2016-2017	Co-chair (with 2018 AIA President-elect Elefante): Governance Effectiveness Task Force
2016	Panelist: AIA Leadership Institute, Dallas
2016	Moderator: AIA Strategic Council
2015	Chair: Best Practices Committee, Strategic Council
2015	Facilitator: Strategic Council Workshop on Diversity, Equity and Inclusion, Atlanta Assembly
2014-2015	Practice and Prosperity Committee
2014	Board of Directors

### **AIA REGIONAL (Texas Society of Architects, TxA)**

2014	Lecturer: Architecture Tour, Italy and the Adriatic
2010-2012	President-Elect, President, Past-President
2010-2013	Government Affairs Steering Committee
2004-2012	Public Architect: Governor's Joint Advisory Committee, Architecture and Engineering Boards
2008-2009	Treasurer
2007	Vice-President: Public Outreach
2005-2006	Chair: Design Awards Committee

### **AIA LOCAL (West Texas|AIA)**

2004-2006	Director: TxA Board
2003-2006	President, President-elect

### **PROFESSIONAL EXPERIENCE**

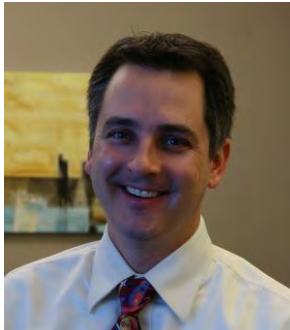
1991-Present	Principal, Director for Higher Education Practice, Board of Directors: Parkhill, Smith & Cooper, Inc., (320-person AE Firm in 9 offices)
1993-1998	Adjunct Faculty: Texas Tech University

### **EDUCATION (Texas Tech University)**

1985-1990	Bachelor of Architecture: Tau Sigma Delta (honorary) Bachelor of Science in Civil Engineering: Tau Beta Pi, Chi Epsilon (honorary)
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## Candidate for 2018-2019 Treasurer

### **Patrick P. Panetta, AIA** **AIA Phoenix Metro/AIA Arizona**



As the AIA continues to successfully manage the repositioning of the Institute into an organization that is more nimble, responsive, and effective for its members, it becomes increasingly important to ensure the prudent management of its financial resources in maximizing delivery of member services. I believe I am advantageously positioned to be an effective Treasurer and Board Member as a current member of the National Strategic Council, working closely with my colleagues, and the members of the region I represent, to identify and communicate to the Board those programs and initiatives that are of the highest priority to membership.

I am enthusiastic about the recent re-organization of Institute expenditures into programmatic portfolios, and look forward to working closely with Institute staff to monitor and measure the effectiveness of each portfolio, suggesting any changes or modifications to budgeting and spending that might increase the quality and efficient delivery of member services.

Relying on my past experience as Treasurer of AIA Arizona, I intend to be diligent about ensuring the Institute maintains its prudent investment strategy and overall management of its finances, and will act as a resource to the Board of Directors in their fiduciary responsibility to the Institute's membership and to their commitment to the realization of the Institute's Vision and Mission, and the objectives of its Strategic Plan.

I offer experienced leadership and an organized perspective to the care and management of the Institute's valuable financial resources, and look forward to serving you in this capacity. Thank you for your support.

### **Relevant Experience**

#### AIA National

- Member, Strategic Council, 2016-18
- Co-Chair, Strategic Council, Political Influence Study Group, 2016
- Member, Board Finance Committee, 2016-17
- Member, Board Government Advocacy Committee, 2016-17

*(see next page)*

## **Patrick P. Panetta, AIA**

### **Continued**

*(continued from previous page)*

#### AIA Western Mountain Region

- Director, 2016-18

#### AIA Arizona

- President, 2012
- Treasurer, 2014-15
- Government Affairs Committee, 2010-present
- Young Architect's Forum, 2007-10

#### AIA Phoenix Metro

- President, 2010
- Advocacy Committee Chair, 2013-17
- Founding Chair, Phoenix ArchiPAC, Political Action Committee 2010
- Phoenix Section Chair, 2008-09

#### Community Service

- Phoenix, Development Advisory Board, Chair, 2012-present
- Phoenix, Central City Village Planning Committee, 2015-present
- Phoenix Warehouse District Council, 2014-present
- Phoenix, Development Process Task Force, 2011-12
- Valley Metro Light Rail Community Working Group, 2008-2011
- Phoenix, Ahwatukee Foothills Village Planning Committee, 2004-09

#### Professional

- Arizona State University, Director, Project Management, 2003-present
- Smithsonian Institution, Design Manager, 2001-2003
- United State Air Force, Luke AFB, Base Architect 1996-2001

#### Education / Training

- University of Arizona, MBA
- University of Miami, B. Arch.
- Air University, Maxwell AFB, Squadron Officer's School

## Candidate for 2018 First Vice President/ 2019 President-elect

### William J. Bates, FAIA AIA Pittsburgh/AIA Pennsylvania



#### **Equity**

As a profession, we solve our clients' problems by listening and synthesizing solutions. These are the skills that we need to apply internally to make our profession more inclusive and appealing to the next generation. Many minorities and women have been standing on the ground floor of the profession looking up. It is time to stop looking up and move up into proportional ranks of licensed firm leaders.

#### **Influence**

There's an urgent need for more architects to get involved in setting policy at all levels of government and business. We must educate policymakers about the power of design to invoke positive change in our communities and the environment. The profession must strive to be more effective in improving the physical and emotional well-being of our clients and society. As citizen architects, we each have the opportunity to enlighten our leaders to the unlimited potential of design thinking, demonstrating that architecture has virtues beyond beauty.

#### **Practice Culture**

We need to research new structures of practice that will allow the next generation of architects to enjoy greater prosperity while maintaining a reasonable work life balance. These innovative practices would grow our professional ranks and spur more innovative, collaborative and flexible educational and work environments.

In order to map a strategy to accomplish these things we need an AIA to go beyond surveys and boldly advocate for our core values. We need an AIA willing to move beyond its past without trepidation and take more risks for the benefit of our membership and society.

*(see next page)*

## **William J. Bates, FAIA**

### **Continued**

#### **AIA National**

Board: VP: 2015-2016, Member: 2011-2016, Board Community Committee  
Chair: 2015-2016

Strategic Council: 2015-2016, Rules Committee Chair: 2015

Equity Commission: 2016

International Resource Taskforce: 2015

Institutional Member Taskforce: 2015

NAAB Path Forward Taskforce: 2015

Diversity Council: 2015 - 2016

Honor Awards Chair: 2014

Minority Resource Committee Chair - 1990

#### **AIA Pennsylvania**

President - 1991, 2010

#### **AIA Pittsburgh**

President - 1987

#### **Private Practice**

Celento and Associates, Partner: 1978-1984

#### **Corporate Practice**

Westinghouse Electric Corp.: Design Manager 1984-1991

PNC Bank: VP Strategic Planning 1991-1994

FORE Systems / Marconi Communications, Inc. VP Real Estate 1994-2002

EPHG, Inc. VP Real Estate: 2002-present

#### **Academic Practice**

Carnegie Mellon University, Adjunct Professor: 2013 - present

#### **Education**

University of Notre Dame: B. Architecture

Pennsylvania State University: graduate studies in Construction Management

Harvard University GSD: graduate studies in Construction Management